LCAP 2017

Budget Summary Guidelines and Examples of Writing Expenditures for Goals Actions and Services in the new LCAP Template

LCAP Section 1: Plan Summary - Budget Summary

BUDGET SUMMARY

Complete the table below. LEAs may include additional information or more detail, including graphics.

DESCRIPTION	AMOUNT							
Total General Fund Budget Expenditures for LCAP Year	\$							
Total Funds Budgeted for Planned Actions/Services to Meet the Goals in the LCAP for LCAP Year	\$							
The LCAP is intended to be a comprehensive planning tool but may not describe all General Fund Budget Expenditures. Briefly describe any of the General Fund Budget Expenditures specified above for the LCAP year not included in the LCAP.								
\$	Total Projected LCFF Revenues for LCAP Year							

Political Context

"As the comprehensive educational plan for the district, the LCAP should account for nearly all education-related spending, including all supplemental and concentration — and most base — funding."

(Keeping the Promise of LCFF, Public Advocates, April 2016)

What to do before completing section

- Complete Budget Summary after Goals, Actions, and Services section
- Use FCMAT LCFF Calculator to estimate LCFF revenues (based on latest information available)
- Build district budget
 - Draft LCAP Estimate budget based on most recent information
 - Final LCAP Adopted budget
- Other things to consider:
 - Estimated costs related to school operation (administrative costs, personnel, systems, overhead, etc.)
 - Contributions to other programs/requirements not included in LCAP

"...the LCAP must describe, for the school district and each school within the district, goals and specific actions to achieve those goals for **ALL_STUDENTS AND EACH STUDENT GROUP** identified by the Local Control Funding Formula (LCFF) (ethnic, socioeconomically disadvantaged, English learners, foster youth, pupils with disabilities, and homeless youth), for each of the state priorities and any locally identified priorities." (Emphasis Added)

Budget Summary Template Instructions

Total LEA General Fund Budget Expenditures for the LCAP Year: This amount is the LEA's total budgeted General Fund expenditures for the LCAP year. The LCAP year means the fiscal year for which an LCAP is adopted or updated by July 1. The General Fund is the main operating fund of the LEA and accounts for all activities not accounted for in another fund...

Total of ALL General Fund Expenditures (Unrestricted and Restricted)

Total Funds Budgeted for Planned Actions/Services to Meet the Goals in the LCAP for the LCAP Year: This amount is the total of the budgeted expenditures associated with the actions/services included for the LCAP year from all sources of funds, as reflected in the LCAP. To the extent actions/services and/or expenditures are listed in the LCAP under more than one goal, the expenditures should be counted only once.

Total of all unique amounts for LCAP actions/services in current year

Budget Summary Template Instructions

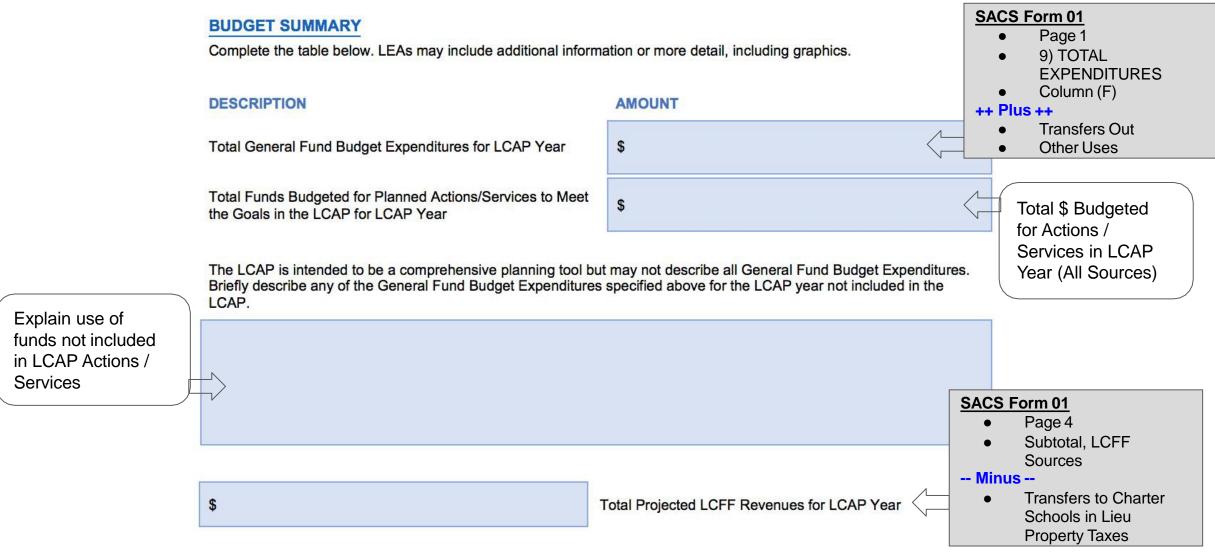
Description of any use(s) of the General Fund Budget Expenditures specified above for the LCAP year not included in the LCAP: Briefly describe expenditures included in total General Fund Expenditures that are not included in the total funds budgeted for planned actions/services for the LCAP year.

Briefly describe where the funds are going if they are not described in the LCAP. This is an opportunity to summarize operational expenses and call out any particular items that may be useful for stakeholders to know.

❖ Total Projected LCFF Revenues for LCAP Year: This amount is the total amount of LCFF funding the LEA estimates it will receive pursuant to EC sections 42238.02 (for school districts and charter schools) and 2574 (for county offices of education), as implemented by EC sections 42238.03 and 2575 for the LCAP year respectively.

Total of all LCFF Revenue (Base, Supplemental, and Concentration Grants, Transportation, TIIG, MSA)

Budget Summary Template Instructions



Total General Fund Budgeted Expenditures

July 1 Budget
General Fund
Unrestricted and Restricted
Expenditures by Object

00 99999 0000000 Form 01

	<u> </u>	2016-	2016-17 Estimated Actuals			2017-18 Budget			
Description	Object Resource Codes Codes	Unrestricted (A)	Restricted (B)	Total Fund col. A + B (C)	Unrestricted (D)	Restricted (E)	Total Fund col. D + E (F)	% Diff Column C & F	
A. REVENUES									
1) LCFF Sources	8010-8099	209,732,613.00	0.00	209,732,613.00	216,549,779.00	0.00	216,549,779.00	3.39	
2) Federal Revenue	8100-8299	339,724.00	14,829,156.00	15,168,880.00	0.00	12,902,080.00	12,902,080.00	-14.99	
3) Other State Revenue	8300-8599	19,734,691.00	23,953,163.00	43,687,854.00	10,169,166.00	19,796,071.00	29,965,237.00	-31.49	
4) Other Local Revenue	8600-8799	4,718,870.00	2,052,654.00	6,771,524.00	4,698,641.00	642,139.00	5,340,780.00	-21.19	
5) TOTAL, REVENUES		234,525,898.00	40,834,973.00	275,360,871.00	231,417,586.00	33,340,290.00	264,757,876.00	-3.99	
B. EXPENDITURES									
1) Certificated Salaries	1000-1999	100,610,390.00	27,156,594.00	127,766,984.00	101,698,290.00	25,018,264.00	126,716,554.00	-0.89	
2) Classified Salaries	2000-2999	29,192,385.00	14,479,340.00	43,671,725.00	29,392,623.00	15,758,848.00	45,151,471.00	3.4	
3) Employee Benefits	3000-3999	40,338,171.00	12,750,234.00	53,088,405.00	44,620,028.00	13,236,619.00	57,856,647.00	9.0	
4) Books and Supplies	4000-4999	9,208,231.00	4,066,326.00	13,274,557.00	9,229,458.00	4,355,800.00	13,585,258.00	2.39	
5) Services and Other Operating Expenditures	5000-5999	13,788,613.00	12,825,896.00	26,614,509.00	14,127,471.00	9,565,922.00	23,693,393.00	-11.09	
6) Capital Outlay	6000-6999	1,000,676.00	0.00	1,000,676.00	1,125,000.00	0.00	1,125,000.00	12.49	
 Other Outgo (excluding Transfers of Indirect Costs) 	7100-7299 7400-7499		1,082,469.00	6,862,611.00	6,057,726.00	1,630,149.00	7,687,875.00	12.0	
8) Other Outgo - Transfers of Indirect Costs	7300-7399	(2,887,540.00)	2,367,243.00	(520,297.00)	(2,811,271.00)	2,249,064.00	(562 207 00)	8.1	
9) TOTAL, EXPENDITURES		197,031,068.00	74,728,102.00	271,759,170.00	203,439,325.00	71,814,666.CD	275,253,991.00	1.3	
C. EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES BEFORE OTHER FINANCING SOURCES AND USES (A5 - B9)		37,494,830.00	(33,893,129.00)	3,601,701.00	27,978,261.00	(38,474,376.00)	(10,496,115.00)	-391.49	
D. OTHER FINANCING SOURCES/USES 1) Interfund Transfers									
a) Transfers In	8900-8929	0.00	0.00	0.00	0.00	0.00	0.00	0.0	
b) Transfers Out	7600-7629	13,915,577.00	0.00	13,915,577.00	6,347,032.00	0. <mark>00</mark>	6,347,032.00	-54.49	
2) Other Sources/Uses						-			
a) Sources	8930-8979		0.00	0.00	0.00	0.60	0.00		
b) Uses	7630-7699	and the second s	0.00	0.00	0.00	0.00	0.00	0.0	
3) Contributions	8980-8999		32,951,183.00	0.00	(35,408,787.00)	35,408,787.00	0.00	0.09	
4) TOTAL, OTHER FINANCING SOURCES/USE	S	(46,866,760.00)	32,951,183.00	(13,915,577.00)	(41,755,819.00)	35,408,787.00	(6,347,032.00)	-54.49	

281,601,023.00

Total General Fund Budgeted Expenditures

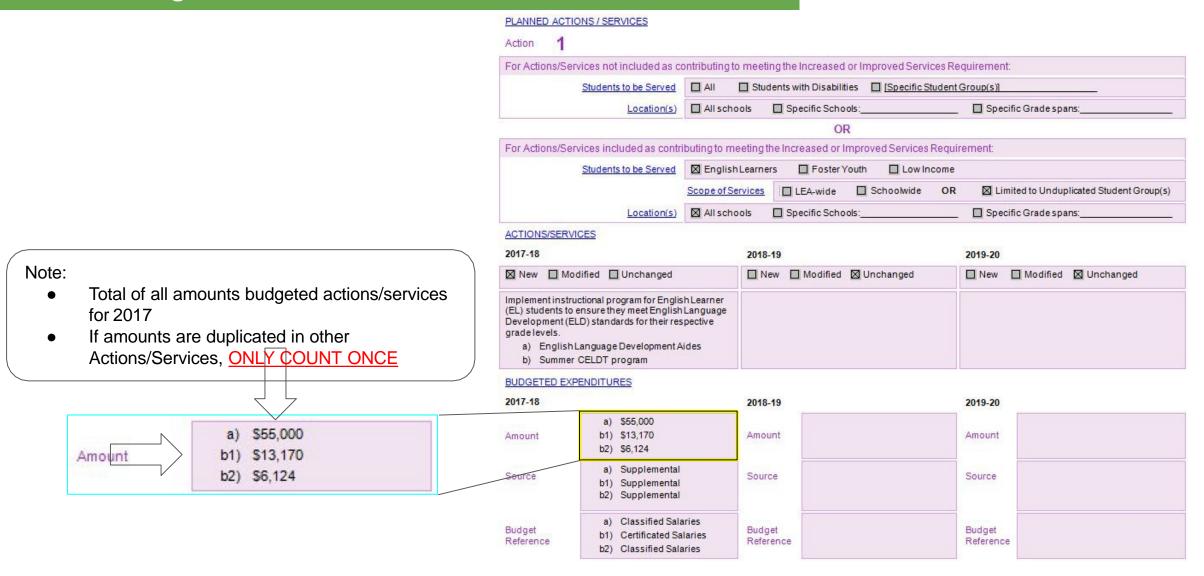
July 1 Budget
General Fund
Unrestricted and Restricted
Expenditures by Object

00 99999 0000000 Form 01

			2016-17 Estimated Actuals			2017-18 Budget				
Description	Obj Resource Codes Cod	ject des	Unrestricted (A)	Restricted (B)	Total Fund col. A + B (C)	Unrestricted (D)	Restricted (E)	Total Fund col. D + E (F)	% Diff Column C & F	
A. REVENUES			3.50	0.4	000000	2001	3.32	C40.C00		
1) LCFF Sources	8010-	-8099	209,732,613.00	0.00	209,732,613.00	216,549,779.00	0.00	216,549,779.00	3.3	
2) Federal Revenue	8100-	-8299	339,724.00	14,829,156.00	15,168,880.00	0.00	12,902,080.00	12,902,080.00	-14.9	
3) Other State Revenue	8300-	-8599	19,734,691.00	23,953,163.00	43,687,854.00	10,169,166.00	19,796,071.00	29,965,237.00	-31.4	
4) Other Local Revenue	8600-	-8799	4,718,870.00	2,052,654.00	6,771,524.00	4,698,641.00	642,139.00	5,340,780.00	-21.	
5) TOTAL, REVENUES			234,525,898.00	40,834,973.00	275,360,871.00	231,417,586.00	33,340,290.00	264,757,876.00	-3.9	
B. EXPENDITURES										
1) Certificated Salaries	1000-	-1999	100,610,390.00	27,156,594.00	127,766,984.00	101,698,290.00	25,018,264.00	126,716,554.00	-0.8	
2) Classified Salaries	2000-	-2999	29,192,385.00	14,479,340.00	43,671,725.00	29,392,623.00	15,758,848.00	45,151,471.00	3.4	
3) Employee Benefits	3000-	-3999	40,338,171.00	12,750,234.00	53,088,405.00	44,620,028.00	13,236,619.00	57,856,647.00	9.0	
4) Books and Supplies	4000-	-4999	9,208,231.00	4,066,326.00	13,274,557.00	9,229,458.00	4,355,800.00	13,585,258.00	2.	
5) Services and Other Operating Expenditures	5000-	-5999	13,788,613.00	12,825,896.00	26,614,509.00	14,127,471.00	9,565,922.00	23,693,393.00	-11.0	
6) Capital Outlay	6000-	-6999	1,000,676.00	0.00	1,000,676.00	1,125,000.00	0.00	1,125,000.00	12.4	
Other Outgo (excluding Transfers of Indirect Costs)		-7299 -7499	5,780,142.00	1,082,469.00	6,862,611.00	6,057,726.00	1,630,149.00	7,687,875.00	12.	
8) Other Outgo - Transfers of Indirect Costs	7300-	-7399	(2,887,540.00)	2,367,243.00	(520,297.00)	(2,811,271.00)	2,249,064.00	(562 207 00)	8.	
9) TOTAL, EXPENDITURES			197,031,068.00	74,728,102.00	271,759,170.00	203,439,325.00	71,814,666.0	275,253,991.00	1.3	
C. EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES BEFORE OTHER FINANCING SOURCES AND USES (A5 - B9)			37,494,830.00	(33,893,129.00)	3,601,701.00	27,978,261.00	(38,474,376.00)	(10,496,115.00)	-391.4	
D. OTHER FINANCING SOURCES/USES 1) Interfund Transfers										
a) Transfers In		-8929	0.00	0.00	0.00	0.00	0.00	0.00	0.0	
b) Transfers Out	7600-	-7629	13,915,577.00	0.00	13,915,577.00	6,347,032.00	0.00	6,347,032.00	-54.4	
2) Other Sources/Uses a) Sources	8030	-8979	0.00	0.00	0.00	0.00	0.60	0.00	0.0	
b) Uses	53550	-7699	0.00	0.00	0.00	0.00	0.00	0.00	0.	
3) Contributions		-8999	(32,951,183.00)	32,951,183.00	0.00	(35,408,787.00)	35,408,787.00	0.00	0.	
4) TOTAL, OTHER FINANCING SOURCES/USE		-	(46,866,760.00)	32,951,183.00	(13,915,577.00)	(41,755,819.00)	35,408,787.00	(6,347,032.00)	-54.4	

281,601,023.00

Total Funds Budgeted for Planned Actions/Services in LCAP Year



Total Projected LCFF Revenues

July 1 Budget
General Fund
Unrestricted and Restricted
Expenditures by Object

		2016-17 Estimated Actuals				2017-18 Budget			
escription Resource Codes	Object Codes	Unrestricted (A)	Restricted (B)	Total Fund col. A + B (C)	Unrestricted (D)	Restricted (E)	Total Fund col. D + E (F)	% Diff Column C & F	
CFF SOURCES			33			× 2			
Principal Apportionment				101				75400000	
State Aid - Current Year	8011	65,934,255.00	0.00	65,934,255.00	76,393,725.00	0.00	76,393,725.00	15.9	
Education Protection Account State Aid - Current Year	8012	5,279,712.00	0.00	5,279,712.00	5,185,532.00	0.00	5,185,532.00	-1.8	
State Aid - Prior Years	8019	402,911.00	0.00	402,911.00	0.00	0.00	0.00	-100.0	
Fax Relief Subventions Homeowners' Exemptions	8021	854,541.00	0.00	854.541.00	854.541.00	0.00	854.541.00	0.0	
Timber Yield Tax	8022	18.00	0.00	18.00	18.00	0.00	18.00	0.0	
Other Subventions/In-Lieu Taxes	8029	0.00	0.00	0.00	0.00	0.00	0.00	0.0	
	0029	0.00	0.00	0.00	0.00	0.00	0.00	0.0	
County & District Taxes Secured Roll Taxes	8041	124,938,334.00	0.00	124,938,334.00	126,938,334.00	0.00	126,938,334.00	1.6	
Unsecured Roll Taxes	8042	4,029,613.00	0.00	4,029,613.00	4,029,613.00	0.00	4,029,613.00	0.0	
Prior Years' Taxes	8043	1,844,810.00	0.00	1,844,810.00	1,844,810.00	0.00	1,844,810.00	0.0	
Supplemental Taxes	8044	2.801.575.00	0.00	2.801.575.00	2.801,575.00	0.00	2.801.575.00	0.0	
Education Revenue Augmentation	1500 6476		77-27/2	11 T. Maria 200 M. Carlo C. Carlo Company				7,4	
Fund (ERAF)	8045	9,131,268.00	0.00	9,131,268.00	9,285,270.00	0.00	9,285,270.00	1.7	
Community Redevelopment Funds (SB 617/699/1992)	8047	9,262,814.00	0.00	9,262,814.00	4,500,000.00	0.00	4,500,000.00	-51.4	
Penalties and Interest from	vanised in								
Delinquent Taxes	8048	0.00	0.00	0.00	0.00	0.00	0.00	0.0	
Miscellaneous Funds (EC 41604)	-	70700	222	1101241	112201			1 10,02	
Royalties and Bonuses	8081	0.00	0.00	0.00	0.00	0.00	0.00	0.0	
Other In-Lieu Taxes	8082	0.00	0.00	0.00	0.00	0.00	0.00	0.0	
Less: Non-LCFF (50%) Adjustment	8089	0.00	0.00	0.00	0.00	0.00	0.00	0.0	
Subtotal, LCFF Sources		224,479,851.00	0.00	224,479,851.00	231,833,418.00	0.10	231,833,418.00	3.3	
LCFF Transfers		224,479,031.00	0.00	224,479,031.00	231,033,410.00	0.0	231,033,410.00	3.3	
W.H.S.M.M. W.G.M.M.M.M.M.M.M.M.M.M.M.M.M.M.M.M.M.M.									
Unrestricted LCFF Transfers - Current Year 0000	8091	(4,046,447.00)		(4,046,447.00)	(4,240,016.00)	40	(4,240,016.00)	4.8	
All Other LCFF Transfers - Current Year All Other	8091	0.00	0.00	0.00	0.00	0.00	0.01	0.0	
Transfers to Charter Schools in Lieu of Property Taxes	8096	(10,700,791,00)	0.00	(10.700.791.00)	(11,043,623,00)	0.00	(11.043.623.0	3.2	
Property Taxes Transfers	8097	0.00	0.00	0.00	0.00	0.00	0.00	0.0	
Topony Tando Humbroro	8099	0.00	0.00	0.00	0.00	0.00	0.00	0.0	

220,789,795.00

00 99999 0000000

Description of Budgeted Expenditures Not Included in LCAP

Potential Items to Include in **Brief** Description

- Cost of base program
- General cost of overhead
- Contributions to program not included in LCAP
- Mandatory contributions to Routine Restricted Maintenance
- Anything else that might:
 - a) Help stakeholders understand overall cost of education
 - b) Be useful for district to share
- Could be opportunity rather than challenge

Merriam-Webster Definition

Brief: using only a few words

Meets Basic Requirements

- Short description statements, general dollar figures
- Teacher, staff, and administrator salary and benefits account for nearly 90% of the district's general fund expenditures (roughly \$90 million). Other key expenditures include general overhead(\$1 million) expenses, transportation (\$800 thousand), maintenance (\$4 million), and contributions to special education (\$4 million).



Exceptional LCAP Communication

- Informative statements which are helpful to stakeholders
- The district strives to implement its strategic vision toward improving student outcomes while maintaining fiscal responsibility. An overwhelming majority of district expenditures (88%) are used to hire teachers and staff who deliver services to students. LCAP initiatives account for only \$3.5 million of overall cost of salaries and benefits (\$88 million). The district is facing increased costs related to pensions (increasing \$1.3 million per year), persistent underfunding of our special education program (\$16 million), and ...



What to Avoid

A spreadsheet of numbers with no context



BUDGET SUMMARY

Complete the table below. LEAs may include additional information or more detail, including graphics.

DESCRIPTION

Total General Fund Budget Expenditures for LCAP Year

Total Funds Budgeted for Planned Actions/Services to Meet the Goals in the LCAP for LCAP Year

AMOUNT

\$

\$

The LCAP is intended to be a comprehensive planning tool but may not describe all General Fund Budget Expenditures. Briefly describe any of the General Fund Budget Expenditures specified above for the LCAP year not included in the LCAP.

#1

Total Projected LCFF Revenues for LCAP Year

Did the district provide an explanation of how funds are being used outside those Actions/Services

listed in the LCAP?

Does the explanation provide sufficient information to be understandable to a reasonable stakeholder?

How much detail was provided?

How much detail is actually required?

What does "Briefly describe any..." mean?

BUDGET SUMMARY

Complete the table below. LEAs may include additional information or more detail, including graphics.

DESCRIPTION	AMOUNT	
Total General Fund Budget Expenditures for LCAP Year	\$	
Total Funds Budgeted for Planned Actions/Services to Meet the Goals in the LCAP for LCAP Year	\$	

The LCAP is intended to be a comprehensive planning tool but may not describe all General Fund Budget Expenditures. Briefly describe any of the General Fund Budget Expenditures specified above for the LCAP year not included in the LCAP.



Was a dollar amount provided?

Verify total budgeted expenditures for Actions/Services in current LCAP Year.

\$

Total Projected LCFF Revenues for LCAP Year

BUDGET SUMMARY

Complete the table below. LEAs may include additional information or more detail, including graphics.

#3

Total General Fund Budget Expenditures for LCAP Year

Total Funds Budgeted for Planned Actions/Services to Meet the Goals in the LCAP for LCAP Year

The LCAP is intended to be a comprehensive planning tool but may not describe all General Fund Budget Expenditures. Briefly describe any of the General Fund Budget Expenditures specified above for the LCAP year not included in the LCAP.



\$

Total Projected LCFF Revenues for LCAP Year

Was a dollar amount provided?

Verify amount against District's 2017-18 Adopted Budget. SACS Form 01

SACS Form 01

- Page 1
- 9) TOTAL
 EXPENDITURES
- Column (F)

++ Plus ++

- Transfers Out
- Other Uses

BUDGET SUMMARY

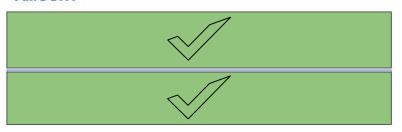
Complete the table below. LEAs may include additional information or more detail, including graphics.

DESCRIPTION

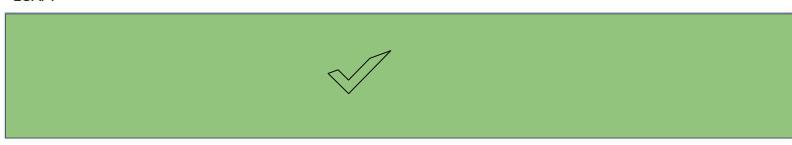
Total General Fund Budget Expenditures for LCAP Year

Total Funds Budgeted for Planned Actions/Services to Meet the Goals in the LCAP for LCAP Year

AMOUNT



The LCAP is intended to be a comprehensive planning tool but may not describe all General Fund Budget Expenditures. Briefly describe any of the General Fund Budget Expenditures specified above for the LCAP year not included in the LCAP.



#4

Total Projected LCFF Revenues for LCAP Year

Was a dollar amount provided?

Verify amount against **District's 2017-18** Adopted Budget. SACS Form 01

SACS Form 01

- Page 4
- Subtotal, LCFF Sources
- -- Minus --
 - Transfers to Charter Schools in Lieu

Property Taxes

BUDGET SUMMARY

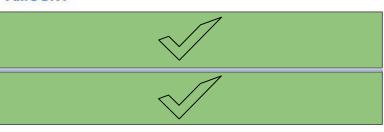
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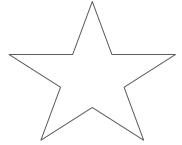
DESCRIPTION

Total General Fund Budget Expenditures for LCAP Year

Total Funds Budgeted for Planned Actions/Services to Meet the Goals in the LCAP for LCAP Year

AMOUNT





The LCAP is intended to be a comprehensive planning tool but may not describe all General Fund Budget Expenditures. Briefly describe any of the General Fund Budget Expenditures specified above for the LCAP year not included in the LCAP.







Total Projected LCFF Revenues for LCAP Year

Budget Summary Example:

The following slides are from COE approval calibration meetings Some typical expenditures not included in the LCAP

- General Instructional Supplies
- Deferred Maintenance
- Copier leases and maintenance agreements
- General operations costs (water, power, etc)
- Some districts have not included the base instructional program in their LCAPs and written plans focused on the use of supplemental funds to serve unduplicated students. *This is not recommended*. If your LEA does not include base program, the costs of the base program would be indicated in the summary box describing expenditures not in the LCAP



District General Fund Budget

Description	Resource Codes	Object Codes	
B. EXPENDITURES			
Certificated Salaries		1000-1999	
Classified Salaries Classified Salaries		2000-1999	M
Employee Benefits		3000-3999	
Books and Supplies		4000-4999	
Services and Other Operating Expenditures		5000-5999	H
6) Capital Outlay		6000-6999	◂
Other Outgo (excluding Transfers of Indirect		7100-7299	
Costs)		7400-7499	
8) Other Outgo - Transfers of Indirect Costs		7300-7399	
9) TOTAL, EXPENDITURES			L
C. EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES BEFORE OTHER			
FINANCING SOURCES AND USES (A5 - B9)			
D. OTHER FINANCING SOURCES/USES			
1) Interfund Transfers			l∢
a) Transfers In		8900-8929	L
b) Transfers Out		7600-7629	
2) Other Sources/Uses			
a) Sources		8930-8979	
b) Uses		7630-7699	
3) Contributions		8980-8999	M
4) TOTAL, OTHER FINANCING SOURCES/USES	S		L)

		2016-17 Budget	
	Unrestricted (D)	Restricted (E)	Total Fund col. D + E (F)
Q <u>0</u>	2,379,612.00	8,807,691.00	11,187,303.00
.00	5,100,324.00	9,425,541.00	14,525,865.00
00	2,427,421.00	6,709,052.00	9,136,473.00
70	624,278.00	1,125,662.00	1,749,940.00
100	2,213,977.00	9,826,835.00	12,040,812.00
.00	73,000.00	0.00	73,000.00
.00	69,658.00	0.00	69,658.00
(0اد	(1,635,289.00)	1,619,787.00	(15,502,00)
70	11,252,981.00	37,514,568.00	48,767,549.00
5.00)	1,491,132.00	(877,568.00)	613,564.00
100	0.00	0.00	0.00
.00	0.00	0.00	0.00
\rightarrow 1			
0.00	0.00	0.00	0.00
<u></u>	0.00	0.00	0.00
30	(193,991.00)	193,991.00	0.00
1,00	(193,991.00)	193,991.00	0.00

Approvable – Non Approvable?

DESCRIPTION

Total General Fund Budget Expenditures for LCAP Year

Total Funds Budgeted for Planned Actions/Services to Meet the Goals in the LCAP for LCAP Year

AMOUNT

\$42 million

\$34 million

42 million is probably not approvable based on the information available. The total general fund budget is \$48,767,549 so a variance of over \$6.7 million is quite significant... over 13%.

The LCAP is intended to be a comprehensive planning tool but may not describe all General Fund Budget Expenditures. Briefly describe any of the General Fund Budget Expenditures specified above for the LCAP year not included in the LCAP.

The only items excluded from the LCAP are those that are not required to be in the LCAP.

This explanation is clearly inadequate. It should contain some description of how the dollar difference between total expenditures (1st box) and LCAP Action expenditures (2nd box) is being used.

\$38,266,070

Total Projected LCFF Revenues for LCAP Year

Goals Actions and Services

From the LCFF Regulations:

"...the LCAP must describe, for the school district and each school within the district, goals and specific actions to achieve those goals for ALL STUDENTS AND EACH STUDENT **GROUP** identified by the Local Control Funding Formula (LCFF) (ethnic, socioeconomically disadvantaged, English learners, foster youth, pupils with disabilities, and homeless youth), for each of the state priorities and any locally identified priorities." (Emphasis Added)

- Expenditures for goals actions and services are estimated
- Be sure to clearly name the expense in a manner that stakeholders will understand in additions to providing SACS budget references
- Separate costs of salary and benefits
- If there is a position described in the LCAP i.e. TOSA, that is already included in "Certificated salaries and benefits" described in a prior action, include the specific cost of the position, but be sure to also indicate that the amount is already included in a prior action

ACTIONS/SERVICES								
2017-18			2018-19			2019-20		
□ New □ Modified	(Unchanged		□ New □ Modified X Unchanged			□ New □ Modified X Unchanged		
Recruit, hire and retain a diverse group of highly qualified teachers who are skilled in closing the achievement gap while all students improve. Maintaining an average class size of 24:1 in grades TK-3 and 29:1 in grades 4-12 Certificated Salary (a) and Benefits (b): (1000 and 3000) Certificated Signing bonuses (c) (1110) (Title II)								
Sal		Sala	lary, benefits, and other costs					
BUDGETED EXPENDITUR	RES	sep	parated from total					
2017-18		/	2018-19			2019-20		
Amount	\$28,327,361.00 Total = a + b (a)\$19,545,879 (b) \$ 8,781,482 (c) \$14,000.00		Amount	\$28,946,691.00 Total = a + b (a)\$19,973,216 (b) \$ 8,973,475 (c) \$14,000.00		Amount	\$29,521,011.00 Total = a + b (a)\$20,369,497 (b) \$ 9,151,514 (c) \$14,000.00	
Source LCFF BASE (0000) Title II (4035)			Source	LCFF BASE (0000) Title II (4035)		Source	LCFF BASE (0000) Title II (4035)	
Budget Reference	(a) 010-0000-0-xxxx-xxxx-xx-1000 (b) 010-0000-0-xxxx-xxxx-xx-3000 (c) 060-4035-0-1111-00-1110-1000)	Budget Reference	010-0000-0-xxxx-xxxx-xx-1000 010-0000-0-xxxx-xxxx		Budget Reference	010-0000-0-xxxx-xxxx-xx-1000 010-0000-0-xxxx-xxxx	